Ref	Risk Description	Key Causes	Key Consequence	Status Open / Closed	Risk Category	Risk Owner	Key Mitigations	Direction of travel	Current Risk Level			Monetary Impact of Risk
									Likelihoo d	Impact	Risk Rating	Monetary impact of Kisk
												£k
1	TIBCO Software not	The proposal is not agreed by Cabinet	We would not have time to	Open	Service Provision	Digital	Provide all the relevant	Reducing	2	6	12	
	used as integration		procure and implement an			Services	information to enable Cabinet to					
	platform		alternative platform			Manager	make decision					
2	Risks that proposed costs will be higher than expected	Route to market and costs not confirmed	Additional costs to the contract	Open	Service Provision	Digital	Working with Procurement to get the best possible outcome	Reducing	6	2	12	
						Services						
						Manager						
3		Complications in the	Could be without a contract which can impact on business continuity	Open	Service		Work closely with procurement to prepare for procurement as soon as funding agreed	Reducing	3	4	12	
	Risk that procurement	route to market				Digital						
	process not complete	following cabinet - short				-						
	in time	turnaround from April meeting to June deadline										